



Waitaki

DISTRICT COUNCIL

TE KAUNIHERA Ā ROHE O WAITAKI

Notice of Meeting

and

AGENDA

Ordinary Council Meeting (Additional)

Tuesday 6 March 2018

9.00am – 11.30am

Public Forum: 9.00am – 9.10am

If you wish to speak during the Public Forum, please call the
Governance and Policy Advisor at Waitaki District Council
by 12.00pm on Monday 5 March 2018
to register your interest.

**Council Chamber, Third Floor
Waitaki District Council Headquarters
20 Thames Street, Oamaru**

www.waitaki.govt.nz

Waitaki District Council Meeting (Additional)

Council Chamber, Third Floor,
Waitaki District Council Headquarters, 20 Thames Street, Oamaru

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9.00am – 11.30am, Tuesday 6 March 2018

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Waitaki District Council Report

From Heritage, Environment and Regulatory Group Manager

Date 6 March 2018

Dog Pound – Assessment of Options for Refurbishment or Relocation

Recommendations

That Council:

1. Approves the existing pound site redevelopment at an estimated cost of \$82,000
2. Approves that the recovery park redevelopment fund contributes to the development of shared ablutions to an estimated cost of \$9,200
3. Approves that the redevelopment of the pound be funded from dog control reserves
4. Notes that Officers will confirm final design and costs once quotes are available.

Objective of the Decision

To confirm that the redevelopment of the existing pound is the most appropriate option.

Summary

The existing Waitaki District Pound on Chelmer Street, Oamaru, requires improvement to address deferred maintenance and operational issues that are impacting animal welfare and operational effectiveness. Options to redevelop the existing site or establish a new Greenfields site were considered against values-based performance and then cost.

The evaluation identified that refurbishing the existing site provided the best performance/cost compromise. The increased cost of a Greenfields site did not provide noticeable performance improvement in areas that were highly valued.

Summary of Decision Making Criteria

	No/Moderate/Key		No/Moderate/Key
Policy/Plan	No	Environmental Considerations	No
Legal	Key	Cultural Considerations	No
Significance	No	Social Considerations	No
Financial Criteria	Key	Economic Considerations	No
Community Views	No	Community Board Views	No
Consultation	No	Publicity and Communication	No

Background

The Waitaki District Council pound on Chelmer Street provides animal impounding services for the district. It is primarily used to house stray or lost dogs and has a typical dog housing requirement of some 100 dogs per annum, with most dogs being housed between two and four nights.

The existing building and site have deteriorated to a degree that limits Council's ability to satisfy legislated animal welfare requirements and produces a reduced quality service with some animal handling limitations.

A 2017 proposal to refurbish the pound was placed on hold to provide the opportunity to assess the impact of the changes proposed at the adjacent recovery park, particularly relating to glass handling. Professional advice was gained from an animal behavioral specialist who determined that, with improvements to the site and processes, the impact of the recovery park activities on animal welfare would be able to be mitigated.

An assessment of a selection of three Greenfields sites was also carried out to provide an alternative to the re-development of the existing site.

Assessment

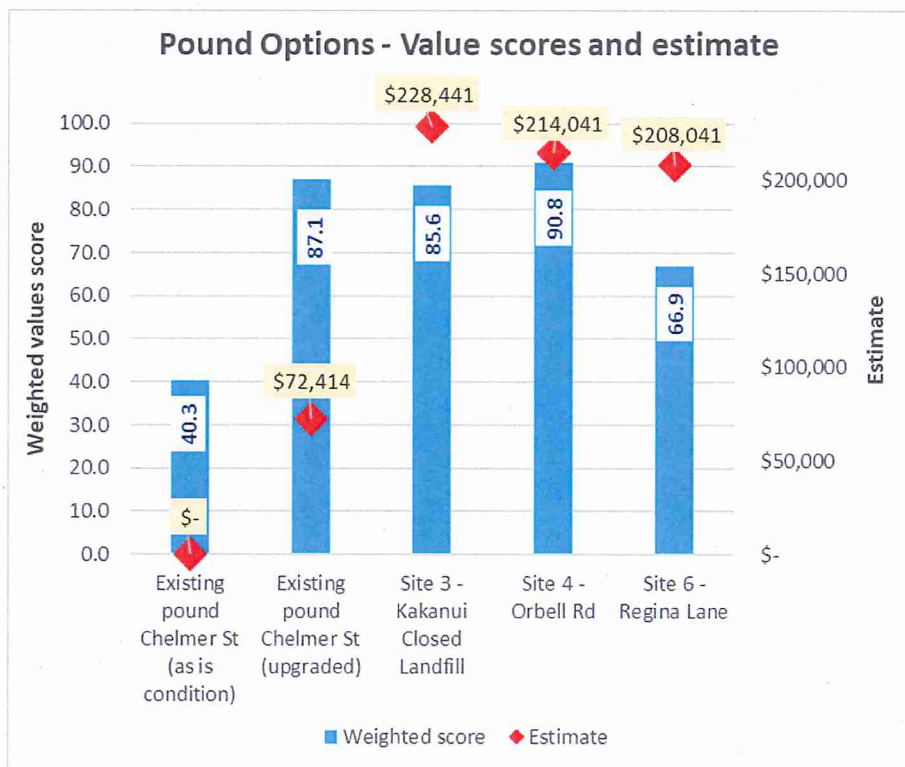
The assessment of the site options, including the existing site, was carried out using a values-based assessment methodology. This involved the creation and weighting of five value statements that represented the key parameters that would make the provision of the service "excellent". These statements provided a basis for the comparison of the performance of each site option. For completeness, the values were reviewed by the pound working group elected members, where a very high degree of alignment was confirmed.

The value statements and weightings used in the analysis, with the elected member weighting shown bracketed, were:

- Quality and secure care of the animals: 39% (42%)
- Safe and low risk for staff, users and Council: 33% (32%)
- Environmentally appropriate with low impact on neighbours: 14% (16%)
- Conveniently located, serviced and aesthetically pleasing: 8% (3%)
- Well appointed, low maintenance and easy care: 6% (6%)

The analysis identified that three options scored well when compared to Council values, namely: Orbell Road Greenfields site, Redevelopment of the Existing site, and Kakanui closed landfill Greenfields site.

The values assessment was supported by preliminary estimates for the works and the combined Values scores and estimates are shown in the graph below.



The assessment showed that, while three options performed well when considered against Council values, the Greenfields sites are estimated to cost around three times that of redeveloping the existing site.

Summary of Options Considered

Option 1 – Do nothing. Continue to operate the pound in its current condition.

Council could decide to undertake no works at the pound and continue with the current operation. Issues relating to animal welfare and operational performance would not be addressed and Council may not meet its statutory obligations.

This option is not recommended.

Option 2 – Redevelop the existing site (Recommended).

Council could decide to redevelop the existing site and in doing so address the animal welfare issues and significantly improve operational performance. The redevelopment of the existing site is complementary to the redevelopment of the recovery park and provides the opportunity for the sharing of some services and costs. The existing site benefits from existing use rights and the estimated cost of the redevelopment is some \$82,000, of which a portion is attributed to the recovery park by way of shared services, giving an estimated cost to the pound of some \$72,500. This option is recommended.

Option 3 – Create a new Greenfields site at Orbell Road.

Council could decide to create a new Greenfields site at Orbell Road that would address animal welfare and operational issues. A Greenfields site would be expected to provide the best operational performance and highest quality facility. Consenting issues would need to be addressed and the estimated cost of the Orbell Road Greenfields site is some \$214,000. This option is not recommended.

Assessment of Preferred Option


Option 2 – Redeveloping the existing site provides suitable performance at substantially lower estimated cost than the Greenfields options. Although slightly behind Greenfields sites, it will address the animal welfare and operational performance issues. The site is more centrally located than other options, and has established use rights and existing infrastructure that, while deteriorated, forms a useful basis for development. The potential for noise complaints relating to barking remains, although this would be expected to be reduced through the redevelopment works. It is acknowledged that there is low history of barking complaints.

Having considered the options summarised above, the following conclusions have been reached:

1. The existing site in its current condition exposes Council to risks relating to its ability to meet animal welfare obligations.
2. Redeveloping the existing site addresses animal welfare and performance issues at a substantially lower cost than Greenfields sites.
3. The increased costs related to creating a Greenfields site do not provide significant improvement in performance in areas that Council values highly.
4. Redeveloping the existing site has mutual advantages for the adjacent recovery park.

Conclusion

The redevelopment of the existing pound site will provide a suitably improved pound service at a cost substantially less than Greenfields options.



Lichelle Guyan
Heritage, Environment and Regulatory Group Manager

Attachments

Additional decision making considerations

Additional Decision Making Considerations

The following matters have been considered in making the decisions.

Outcomes

We keep our district affordable – refurbishment can be achieved with no contribution from rates
We maintain the safest community we can – a suitable pound is a requirement to manage dog control issues in the district.

We understand the needs of our community – for dog owners, a central location for the pound is preferable.

Policy and Plan Considerations

Council must meet obligations under Animal Welfare Act 1999. The proposed refurbishment will achieve these standards.

Community Views

Community views have not been sought on this matter.

Financial Considerations

The recommendation is the most cost effective option.

Environmental Considerations

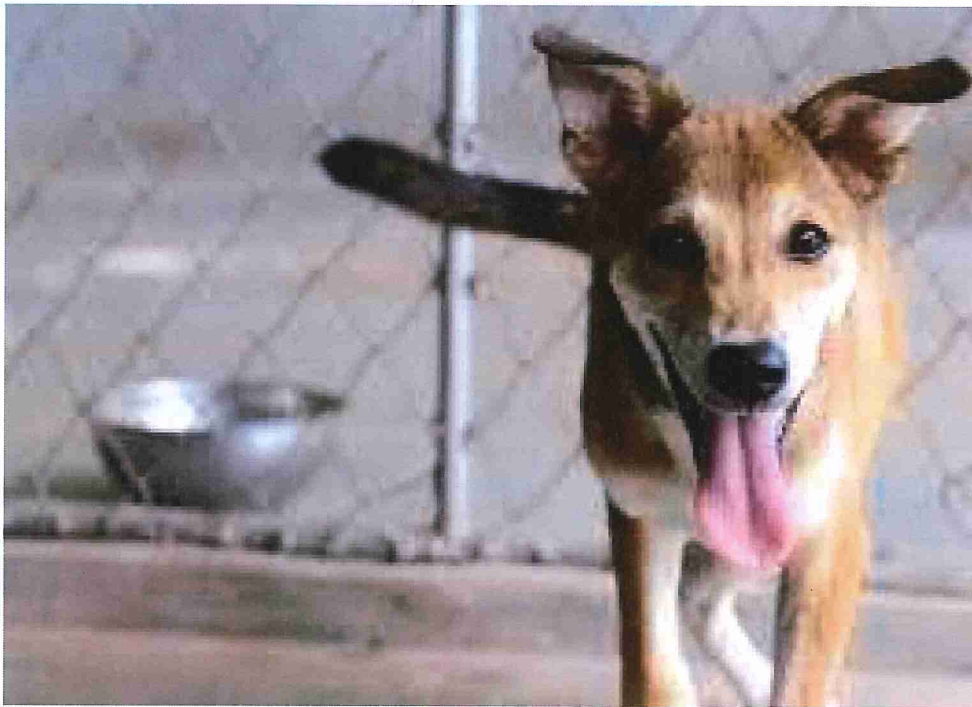
Any noise issues in relation to increased activity near the pound will be actively managed. It is anticipated that the remodelling of the building will reduce noise. If noise does become a problem, a contingency can be set aside for further noise reduction alternatives.

Publicity and Communication Considerations

Council consulted when the pound upgrade was approved as part of the 2015 LTP. It is not intended to further consult on this matter.

Appendix 1 – Dog Pound Report

**WDC Dog Pound
Assessment of potential alternative site options**



D C Brown
4 December 2017

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1 Summary

The Waitaki District Council pound in Chelmer St, Oamaru, is in a deteriorate state and requires upgrading investment or replacement.

The site straddles residential and rural residential land parcels and is somewhat remote from established residential dwellings. The nearest neighbour is the Waitaki Resource Recovery park with the nearest residential dwelling being some 200m away. This location, coupled with the generally deteriorated condition and design limitations of the facility prompted Council to seek and evaluate alternative sites.

An initial listing of sites was developed and reduced to a shortlist of three potential greenfield sites; Kakanui Closed Landfill, Orwell Rd and Regina Lane, and these, in addition to the existing site, were assessed for performance and cost.

Performance was assessed against weighted values developed by the Regulatory team and cost was assessed by desktop estimate using broad cost groupings. The Values looked at various parameters ranging from location, animal care, maintainability, environment and risk. Scores were assessed by reference to a scoring guide and final scores developed for each site option.

Two sites, the existing site “as is” condition, and Regina Lane performed poorly against the values and were eliminated from further consideration. The balance sites performed well with the Orwell Rd site performing the best against the values. However, the cost of developing a greenfield site is significant and, when considered against the performance of the upgraded existing site, does not likely offer sufficient performance improvement to justify the increased cost.

The lesser performing and cost upgrading of the existing site is the recommended option.

2 Introduction

The existing WDC dog pound on Chelmer St, Oamaru requires upgrading to address operational deficiencies and deterioration issues. Prior to committing to the necessary expenditure, Council seeks to consider alternative pound locations.

At a workshop with Councilors on 1 November 2017, six preliminary sites were considered with three being promoted for further assessment. The three sites are:

1. Site 3 – Kakanui Landfill
2. Site 4 – Orbell Road off TY Duncan Road
3. Site 6 – Regina Lane

In addition to these three sites, the existing Chelmer St site was also assessed in its current condition and as it would be expected to be after capital investment. Accordingly, five assessments were carried out.

3 Values Assessment Basis

The sites were scored against agreed, weighted values created by Regulatory staff and our Contractor.

The values are:

Our Values	Weighting
Conveniently located, serviced and aesthetically pleasing	8%
Quality and secure care of the animals	39%
Well appointed, low maintenance and easy care	6%
Environmentally appropriate with low impact on neighbours	14%
Safe and low risk for staff, users and Council	33%

Sites were awarded a score against each value by reference to developed scoring guidance included as Appendix A – Scoring Guidance Statements and summary site information and commentary included as Appendix B – Site Details.

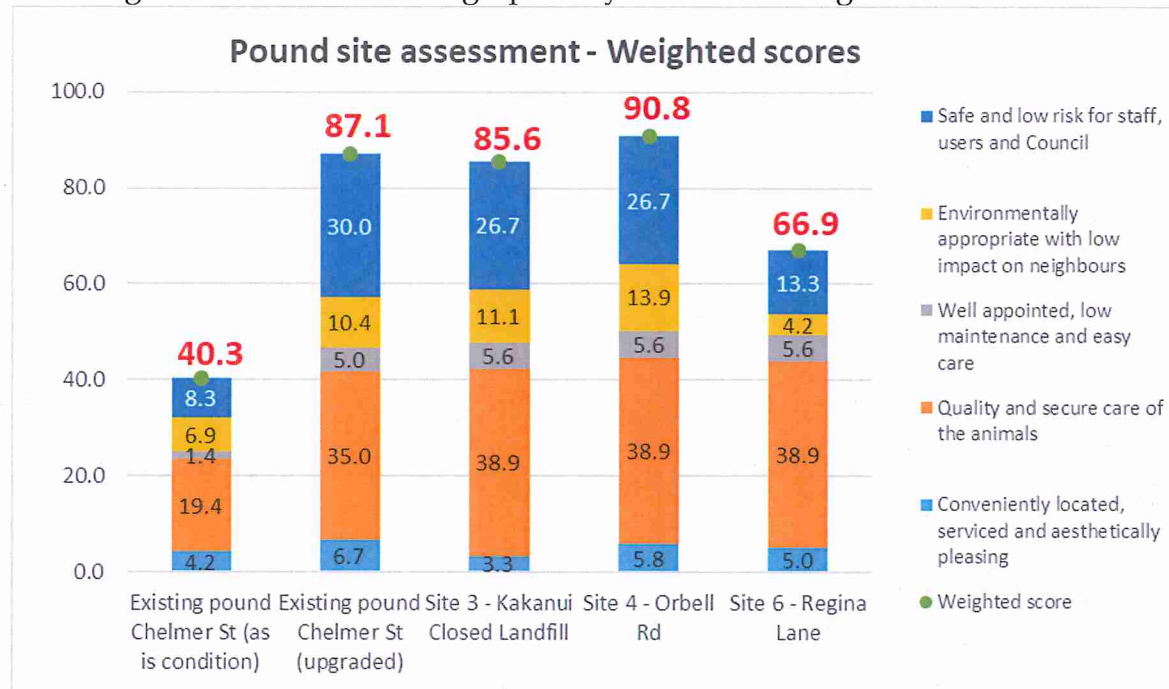
This created a weighted score for each site in a manner that the sites are assessed on the same basis. The maximum weighted score achievable was 100.
The highest scoring site is the site that best matches Our Values.

For commentary, the resultant scores were banded as follows:

- Very Poor: 59.9 and below
- Poor: 60.0 to 69.9
- Adequate: 70.0 to 79.9
- Good: 80.0 to 89.9
- Very Good: 90 and above

4 Values Assessment Results

Results of scoring are included as Appendix C – Raw Scores and Weighted Scores. The weighted scores are shown graphically in the following chart:



The chart shows that:

- The site that **best meets our values** is:
 - Site 4 – Orbell Rd.
 - This site is assessed as “very good”.
- The sites that **meet our values well** are:
 - The existing pound Chelmer St (upgraded) and
 - Site 3 – Kakakanui Closed Landfill.
 - These sites are assessed as “good”.
- The sites that **do not meet our values** are:
 - Site 6 – Regina Lane and
 - The existing pound Chelmer St (as is condition).
 - These sites are assessed as “poor” and “very poor” respectively.

4.1 Values Assessment Finding

Developing a new pound at Site 4 – Orbell Rd best meets our values and, setting aside cost considerations, is the preferred site. As with all greenfield sites, there is an increased risk that the necessary approvals could be problematic to gain.

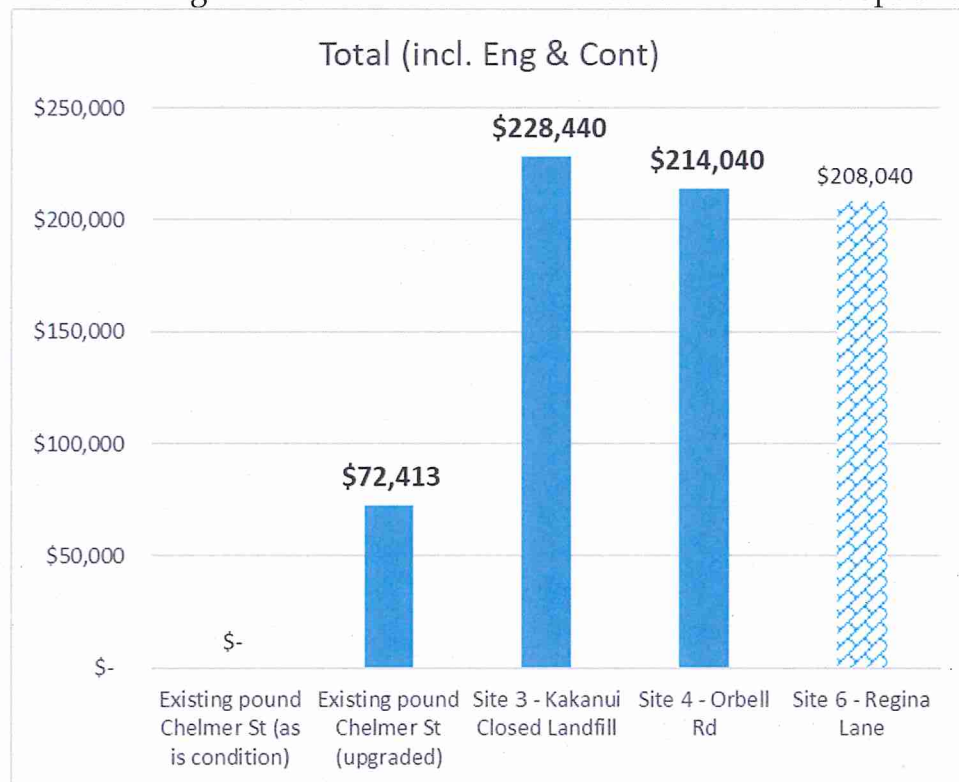
Upgrading the existing site on Chelmer St or developing a new pound at the Kakanui Closed Landfill site are suitable alternatives. The Chelmer St site benefits from existing use rights and is the most conveniently located for volunteer operators, and these elevated its weighted score when compared to the higher quality greenfield facilities.

Developing a new pound at Regina Lane or continuing with the current site without upgrading should, according to our Values, not be considered further.

5 Estimating Cost

Each site has been assessed (desktop) and required capital works have been identified and estimated as detailed in Appendix D – Cost Estimates. Estimates provide an order of cost and are subject to a reasonable degree of variability as is typical of conceptual estimates. This is primarily due to the absence of detail design and planning upon which to base estimates. Base unit rates have been cast for various key capital works components and applied across the sites as is reasonable for the site. The estimates do not include any allowance for land purchase costs, WDC capital contribution charges such as apply to water connections and WW pans, survey, conveyancing, and the like costs as could apply to greenfield site options (sites 3, 4 and 6).

The following chart shows the estimated cost of the various options:



NOTE: The existing pound (as is condition) and site 6 – Regina Lane are included for completeness only. It should be acknowledged that these options score poorly against our values and are not considered further.

NOTE: The estimate for Existing Pound Chelmer St (upgraded) has been adjusted downwards by \$9,235 to reflect the cost share with WRRT for the ablutions block).

The chart shows that:

- Existing pound Chelmer St (upgraded) is the least cost option and is some \$141,000 lower cost than the next lowest cost, non-excluded option.
- Site 4 – Orbell Rd is the least cost greenfield site option.

5.1 Cost Finding

Developing a greenfield site attracts a 3-fold increase in cost when considered against upgrading the existing Chelmer St site.

Upgrading the existing pound is the lowest cost option and, setting aside our Values assessment, is the preferred site.

6 Discussion and Finding

A selected number of sites were evaluated for performance against our values, and for cost. Two site options were eliminated due to poor values based performance. The best performing site, being the development of a new pound on a greenfield site on Orbell Rd, produced very high performance but was costly. Performance was very high due to the ability to customize a greenfield site to meet or exceed animal welfare and operational matters with little in the way of compromise. The only slightly detracting attributes were a small increase in distance from central Oamaru, which could discourage volunteer operators, the relative remoteness that could reduce available assistance to operators, and the potential risk related to consenting a greenfield site. Costs were high due to the absence of infrastructure on the site.

A second greenfield site, the Kakanui Closed Landfill, was another adequate performer but scored lower again and suffered, but to a greater extent, from the same performance and cost issues as applied to the Orbell Rd site.

Refurbishing the existing Chelmer St site also performs well, but not as well as the Orbell Rd site, and is substantially lower cost. Performance is lesser due to the compromise intrinsic in working with, what is by modern standards, a relatively poorly designed facility. However, this provides a suitable basis for development at a much-reduced cost.

The decision on what site best meets needs is a balance between performance and cost, ostensibly between two site options:

- Site 4 – Orbell Rd:
 - Best performance with Values score of 90.8
 - High cost of \$214K
- And
- Existing pound Chelmer St (upgraded)
 - 2nd best performance with Values score of 87.1
 - Low cost of \$72K

The Chelmer St site, once upgraded, is expected to provide an adequately performing facility at a substantially lower cost than the higher performing greenfield site. It will not, however, meet the performance of a Greenfields site.

6.1 Recommendation

It is recommended that:

1. The upgrading of the Chelmer St site be the preferred option.

7 Appendix A – Scoring Guidance Statements

	Score and Guidance statements				
	Worst				Best
Our Values	0	25	50	75	100
Conveniently located, serviced and aesthetically pleasing	Extremely remote from Oamaru without suitable services. Noted as untidy or unkempt and lacking landscaping and visual appeal giving rise to ongoing complaint about poor image.	Relatively remote from Oamaru with access to essential services only. Generally considered somewhat untidy with some complaint about image routinely expected.	Moderately close to Oamaru with most services available either from reticulation or on-site. Limited landscaping but generally not unappealing. Occasional complaint about presentation and image.	Close to Oamaru on generally well serviced, attractive site with burgeoning and mostly adequate landscaping. Attracts neither complaint nor praise for aesthetic impact.	Very centrally located in Oamaru on a fully serviced flat site with established landscaping producing a highly appealing facility that the community is proud of. Often subject to praise.
Quality and secure care of the animals	Frequent loss of animals due to insufficient security. Animal illness or death not uncommon.	Occasional loss of animals due to security deficiencies. Occasional animal illness or death expected.	Generally secure facility with some possibility of animal escape or inappropriate release. Generally sound animal health provisions with infrequent animal illness expected.	Secure facility requiring significant effort to defeat. Sound animal health practises will low incidents of animal illness expected.	Fully secure, high quality industry best standard care that exceeds the requirements of relevant codes of practice.
Well appointed, low maintenance and easy care	Heavily deteriorated, non permanent material facility that requires ongoing and extensive repair and maintenance and lacks the most basic staff and animal handling capabilities.	Deteriorated non permanent material facility that requires ongoing maintenance and repair that is poorly appointed for staff and animal handling.	Moderately well appointed, medium care facility with noticeable but not extensive deterioration requiring occasional low level maintenance.	Generally well appointed low care facility with minor wear and minimal ongoing maintenance requirements.	Permanent material purpose built animal handling facility in excellent "as new" condition with all necessary operator and animal handling, care and support appliances on-site.
Environmentally appropriate with low impact on neighbours	Immediately adjacent to neighbours and/or sensitive receiving environments or areas of special importance. Expected to be subject to almost continuous complaint.	Sufficiently close to sensitive neighbours to require operations to be specifically managed to accommodate their needs. Within but not adjacent to sensitive receiving environments. Frequent complaint expected.	Generally isolated from sensitive neighbours, environments and areas of special interest. Some expectation of complaint from general neighbours with the possibility of some adverse environmental impact and complaint.	Isolated from sensitive neighbours and environments. Small possibility of environmental impact or complaint from neighbours.	Isolated from all neighbours, sensitive natural environments and areas of special importance. Very low likelihood of complaint from neighbours.
Safe and low risk for staff, users and Council	Multiple obvious and unaddressed hazards immediately apparent. Instances of injury are a frequent occurrence. Almost certain legal or reputational damage and uncontrolled risks.	Generally unsafe site with frequent unaddressed hazards and a reasonable likelihood of injury. Likely to attract legal challenge or incur reputational damage high potential for uncontrolled risks.	Mostly safe site with most hazards identified and some mitigated. Moderate possibility of injury. Potential for legal challenge or reputational damage and uncontrolled risks exists.	Typically safe with all hazards identified and mitigated. Low likelihood of injury. Unlikely to attract legal challenge or incur reputational damage or have uncontrolled risks.	Industry best practice safety standard facility effectively eliminating all risks to users and staff. Incidents of injury or near miss are extremely rare. No likelihood of legal or reputational damage or uncontrolled risks.

8 Appendix B – Site Details

8.1 Site A – Existing Pound Chelmer St (as is condition)

Base information

Location	Chelmer St immediately west of the recovery park.
Description	Portion on WRRT site, portion on legal road (Stoke St). Site comprises existing concrete block pound, sundry sheds, fencing and paddock areas.
Improvements assumed in evaluation	Nil.
Underlying zone	Rural Residential (Stoke St) Residential (WRRT site)
Neighbouring zone(s)	Rural residential to north-west, west & south-west Residential to north-east, east & south-east
Notes	DP map 59-60. Multiple designated sites in vicinity: 98 Depot (Chelmer St) 113 Recreation (Hospital Hill Reserve) 110 Recreation (Oamaru Wallaby Park)

8.1.1 Conveniently located, serviced and aesthetically pleasing

Theme	Consideration	Assessment
Aesthetically pleasing site	Is parking well accommodated?	No. Very limited parking that impacts on access to reserve.
	Is the site appealing to users and the public in general?	No. Construction is rustic and has a generally low-quality look. No established plantings of merit to soften look.
	Is the site well screened by landscaping and site positioning?	Yes. Visually hidden by substantial established trees and WRRT buildings from most angles. Skyline walk track passes immediately past entry meaning walkers will be impacted by the visual appearance.
Adequate utility services	Is the site serviced for water, wastewater, power and within good cellular coverage?	Neutral. Existing water and power. On-site WW system is poor with kennel waste piped to ground.
	Are internal amenities and services (water, lighting etc) good?	No. Lighting is sparse and poor, no on-site hot water, waste from wash-down into open drain
Conveniently located site that supports cost effective operation	Is the site close and easy for operators to access?	Yes. Within Oamaru town area, <2km from CBD (corner Thames & Severn St).
	Does the site support efficient operation?	Yes. Existing infrastructure, while of marginal quality, generally meets needs. Site is conveniently located.

8.1.2 Quality and secure care of animals

Theme	Consideration	Assessment
Clean, safe facility that provides appropriate animal welfare	Is the facility warm, dry and well ventilated with sufficient shade and sunlight?	No. Ventilation is substantial but excessively elevated. The site is on the south side of a substantial hill making it cold and devoid of sunlight for periods of the year.
	Are site specific stressors limited?	No. Operational noise from the adjacent recovery park and walkers could be intrusive.
Secure and capable animal handling	Are other animals able to be accommodated?	Yes. Limited, fenced paddock space available.
	Is the site secure from intruders and from escaping dogs?	Neutral. Internally housed dogs are very secure, however, externally housed dogs secured by relatively easily overcome fencing.
	Are dog handling provisions adequate (incl. quarantine and dangerous dogs)?	No. Dogs are removed from vehicle outside of pound area. No quarantine facilities and single end access only for dangerous dogs.

8.1.3 Well appointed, low maintenance and easy care.

Theme	Consideration	Assessment
Low maintenance and easy care	Is the interior easy clean and low maintenance?	Yes. Floor and walls are concrete and able to be hosed down, but the floor lacks grade to adequately shed water.
	Is the exterior easy clean and low maintenance?	Yes. Concrete exterior. Penetrations at ventilation show decay.
Suitable, complete staff facilities	Are toilet and hand washing available?	No.
	Are service amenities available (break room, kitchenette etc)?	No.
Suitable, complete support facilities	Are laundry, bedding drying, and dry storage is available?	No. Drying achieved by hanging over fence. Storage areas damp.
	Is vehicle access available?	Yes. Via locked deer fence gate.

8.1.4 Environmentally appropriate with low impact on neighbours.

Theme	Consideration	Assessment
Environmentally appropriate	Is the natural environment protected from adverse effects from the facility?	No. Contaminated washdown water is discharged into the site surface and could run-off into the adjacent creek.
Low impact on neighbours	Will noise be acceptable to neighbours?	Neutral. Adjacent neighbour, WRRT, likely to accept noise due to their own commercial activities being somewhat noisy. However, the broader surrounding area, being residential, may not accept uncontrolled barking. The nearest dwelling is some 200m away.
	Is the visual impact likely acceptable to neighbours?	Yes. Screening discretises the site from neighbours.
	Are neighbours likely to accept the facility?	Yes. Facility exists

8.1.5 Safe and low risk for staff, users and Council.

Theme	Consideration	Assessment
Safe working environment	Are site specific safety risks acceptably low?	No. Lack of dangerous dog handling facilities, potential direct contact with contaminated washdown water, potential for freezing on internal floors post washdown.
	Are staff safe from aggressive owners and theft?	Neutral. Site is visually somewhat remote with limited opportunity for casual assistance from passers-by.
Low risk	Is the likelihood of successful legal challenge and liability low?	Yes. Existing use rights exist.
	Is the likelihood of damage to Councils reputation low?	Neutral. Areas of animal welfare, site presentation, amenities and safety could be improved, however, the facility is subject to infrequent use by few residents.
	Is the option generally low risk??	Neutral. Areas of animal welfare and site safety could be improved.

8.2 Site A – Existing Pound Chelmer St (upgraded)

Base information

Location	Chelmer St immediately west of the recovery park.
Description	Portion on WRRT site, portion on legal road (Stoke St). Site comprises existing concrete block pound, sundry sheds, fencing and paddock areas.
Improvements assumed in evaluation	Collection and disposal of WW, building weather-tightness, car-parking, landscaping and fencing, building improvements & new amenity block (shared with WRRT).
Underlying zone	Rural Residential (Stoke St) Residential (WRRT site)
Neighbouring zone(s)	Rural residential to north-west, west & south-west Residential to north-east, east & south-east
Notes	DP Map 59-60. Multiple designated sites in vicinity: 98 Depot (Chelmer St) 113 Recreation (Hospital Hill Reserve) 110 Recreation (Oamaru Wallaby Park)

8.2.1 Conveniently located, serviced and aesthetically pleasing

Theme	Consideration	Assessment
Aesthetically pleasing site	Is parking well accommodated?	Neutral. Limited parking. Two car space max. on access track adjacent to pound entry.
	Is the site appealing to users and the public in general?	Neutral. Construction is rustic but tidy. Plantings and general location soften look.
	Is the site well screened by landscaping and site positioning?	Yes. Visually hidden by substantial established trees and WRRT buildings from most angles. Skyline walk track passes immediately past entry meaning walkers will be impacted by the visual appearance.
Adequate utility services	Is the site serviced for water, wastewater, power and within good cellular coverage?	Yes. Existing water and power, WW to public system.
	Are internal amenities and services (water, lighting etc) good?	Yes. New amenities block.
Conveniently located site that supports cost effective operation	Is the site close and easy for operators to access?	Yes. Within Oamaru town area, <2km from CBD (corner Thames & Severn St).
	Does the site support efficient operation?	Yes. Existing infrastructure of improved quality supplemented with various improvements. Site is conveniently located.

8.2.2 Quality and secure care of animals

Theme	Consideration	Assessment
Clean, safe facility that provides	Is the facility warm, dry and well ventilated with sufficient shade and sunlight?	Neutral. Ventilation improved. The site is on the south side of a substantial hill making it cold and devoid of sunlight for periods of the year.

appropriate animal welfare	Are site specific stressors limited?	Neutral. Operational noise from the adjacent recovery park partially mitigated by bunding.
Secure and capable animal handling	Are other animals able to be accommodated?	Yes. Limited, fenced paddock space available.
	Is the site secure from intruders and from escaping dogs?	Neutral. Internally housed dogs are very secure, however, externally housed dogs secured by relatively easily overcome fencing.
	Are dog handling provisions adequate (incl. quarantine and dangerous dogs)?	Yes. Access for dog drop-off within fencing. Specific quarantine / dangerous dogs handling.

8.2.3 Well appointed, low maintenance and easy care.

Theme	Consideration	Assessment
Low maintenance and easy care	Is the interior easy clean and low maintenance?	Yes. Floor and walls are concrete and able to be hosed down. Floor re-graded.
	Is the exterior easy clean and low maintenance?	Yes. Concrete exterior. Improved ventilation / penetrations.
Suitable, complete staff facilities	Are toilet and hand washing available?	Yes. New amenities block
	Are service amenities available (break room, kitchenette etc)?	Yes. New amenities block
Suitable, complete support facilities	Are laundry, bedding drying, and dry storage is available?	Yes. New amenities block.
	Is vehicle access available?	Yes. Via locked deer fence gate.

8.2.4 Environmentally appropriate with low impact on neighbours.

Theme	Consideration	Assessment
Environmentally appropriate	Is the natural environment protected from adverse effects from the facility?	Yes. Washdown water collected and piped to sewer.
Low impact on neighbours	Will noise be acceptable to neighbours?	Neutral. Adjacent neighbour, WRRT, likely to accept noise due to their own commercial activities being somewhat noisy. However, the broader surrounding area, being residential, may not accept uncontrolled barking. The nearest dwelling is some 200m away.
	Is the visual impact likely acceptable to neighbours?	Yes. Screening discretises the site from neighbours.
	Are neighbours likely to accept the facility?	Yes. Facility exists

8.2.5 Safe and low risk for staff, users and Council.

Theme	Consideration	Assessment
Safe working environment	Are site specific safety risks acceptably low?	Yes. Improvements address dangerous dogs, contamination direct contact and freezing on floor.

Low risk	Are staff safe from aggressive owners and theft?	Neutral. Site is visually somewhat remote with limited opportunity for casual assistance from passers-by.
	Is the likelihood of successful legal challenge and liability low?	Yes. Existing use rights exist.
	Is the likelihood of damage to Councils reputation low?	Neutral. Animal welfare, site presentation, amenities and safety improved, and the facility is subject to infrequent use by few residents. Have been historic adverse public comments regarding noise.
	Is the option generally low risk??	Yes. Existing use eases approvals and lowers opportunity for cost over-run and performance variation from design.

8.3 Site 3 – Kakanui Closed Landfill

Base information

Location	Beach Rd (south of Gees Rd intersection), Kakanui
Description	Open land adjacent to the closed Kakanui landfill and the operational Kakanui WW pond
Improvements assumed in evaluation	New purpose-built facility, site fencing, access track and landscaping. Provision of WW and power services.
Underlying zone	Rural General
Neighbouring zone(s)	Rural General
Notes	DP Map 29. Multiple designated sites in vicinity: 81 Closed landfill (Kakanui) 241 Oxidation Pond (Kakanui Sewerage Scheme) 242 Wetland Area (Kakanui Sewerage Scheme)

8.3.1 Conveniently located, serviced and aesthetically pleasing

Theme	Consideration	Assessment
Aesthetically pleasing site	Is parking well accommodated?	Yes. Greenfield site – parking to suit.
	Is the site appealing to users and the public in general?	Neutral. Greenfield site – design / construction to high standard although WW pond and closed landfill may detract.
	Is the site well screened by landscaping and site positioning?	Neutral. Greenfield site –exposed and will take many years to establish although the site is screened by the rolling hill nature of the surrounding land.
Adequate utility services	Is the site serviced for water, wastewater, power and within good cellular coverage?	Yes. Greenfield site – services to suit. Note: water and WW connections available on-site, no current power.
	Are internal amenities and services (water, lighting etc) good?	Yes. Greenfield site – amenities to suit.
Conveniently located site that supports cost effective operation	Is the site close and easy for operators to access?	No. 11km from corner CBD (Thames & Severn St)
	Does the site support efficient operation?	No. Distance from Oamaru will increase travel times and may discourage operator / volunteer attendance. Coastal erosion could impact site access.

8.3.2 Quality and secure care of animals

Theme	Consideration	Assessment
Clean, safe facility that provides appropriate animal welfare	Is the facility warm, dry and well ventilated with sufficient shade and sunlight?	Yes. Greenfield site – design to accommodate as required.
	Are site specific stressors limited?	Yes. Semi-remote location with very infrequent site access. Local activities typically limited to farming.
	Are other animals able to be accommodated?	Yes. Sufficient land area to allow development of paddocks.

Secure and capable animal handling	Is the site secure from intruders and from escaping dogs?	Yes. Greenfield site – design to accommodate as required.
	Are dog handling provisions adequate (incl. quarantine and dangerous dogs)?	Yes. Greenfield site – design to accommodate as required.

8.3.3 Well appointed, low maintenance and easy care.

Theme	Consideration	Assessment
Low maintenance and easy care	Is the interior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
	Is the exterior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete staff facilities	Are toilet and hand washing available?	Yes. Greenfield site – design to accommodate as required.
	Are service amenities available (break room, kitchenette etc)?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete support facilities	Are laundry, bedding drying, and dry storage is available?	Yes. Greenfield site – design to accommodate as required.
	Is vehicle access available?	Yes. Greenfield site – design to accommodate as required.

8.3.4 Environmentally appropriate with low impact on neighbours.

Theme	Consideration	Assessment
Environmentally appropriate	Is the natural environment protected from adverse effects from the facility?	Yes. WW collected and pumped to oxidation pond. No local vulnerable receiving environments.
Low impact on neighbours	Will noise be acceptable to neighbours?	Neutral. Adjacent land use farming and some dog noise would be normal. Some 200m to nearest dwelling.
	Is the visual impact likely acceptable to neighbours?	Yes. Whilst not screened the site is relatively remote and low profile.
	Are neighbours likely to accept the facility?	Yes. General rural nature of the surrounding land is reasonably consistent with the activity. Potential that accumulation of activities such as WWTP, closed landfill and pound in one area may draw criticism. This is balanced by this being a reasonable use of otherwise un-usable land.

8.3.5 Safe and low risk for staff, users and Council.

Theme	Consideration	Assessment
Safe working environment	Are site specific safety risks acceptably low?	Yes. Greenfield site – design to accommodate as required. Would need to consider oxidation pond and closed landfill risks but these are likely straight-forward to address.
	Are staff safe from aggressive owners and theft?	No. Site is somewhat remote with very limited opportunity for casual assistance from passers-by.

Low risk	<p>Is the likelihood of successful legal challenge and liability low?</p> <p>Is the likelihood of damage to Councils reputation low?</p>	<p>Yes. Use is reasonably consistent with surroundings.</p>
	<p>Is the option generally low risk??</p>	<p>Yes. Animal welfare, site presentation, amenities and safety to high standard as greenfield development. Makes use of otherwise generally fallow land.</p> <p>No. Remote location increases risk that volunteers may discontinue providing service. Consenting risks exist as while the activity is a reasonable fit, it is not a permitted activity. Greenfield construction carries land stability, design and construction risk. Cost escalation is more likely.</p>

8.4 Site 4 – Orbell Rd

Base information

Location	Orwell Rd (west of TY Duncan), Pukeuri.
Description	Open land adjacent to the Oamaru WWTP.
Improvements assumed in evaluation	New purpose-built facility, site fencing, access track and landscaping. Provision of Water, WW and power services.
Underlying zone	Rural General
Neighbouring zone(s)	Rural General
Notes	DP Map 23/26. Designated site in vicinity: 89 Sewage Treatment Plant (Oamaru Oxidation Ponds)

8.4.1 Conveniently located, serviced and aesthetically pleasing

Theme	Consideration	Assessment
Aesthetically pleasing site	Is parking well accommodated?	Yes. Greenfield site – parking to suit.
	Is the site appealing to users and the public in general?	Yes. Greenfield site – design / construction to high standard with sufficient separation from WWTP to isolate from any adverse WW plant image impact.
	Is the site well screened by landscaping and site positioning?	No. Greenfield site –exposed, open, flat land that will take many years to establish.
Adequate utility services	Is the site serviced for water, wastewater, power and within good cellular coverage?	Yes. Greenfield site – services to suit. Note: No current services.
	Are internal amenities and services (water, lighting etc) good?	Yes. Greenfield site – amenities to suit.
Conveniently located site that supports cost effective operation	Is the site close and easy for operators to access?	Yes. 7km from corner CBD (Thames & Severn St)
	Does the site support efficient operation?	Neutral. Distance from Oamaru will increase travel times and may discourage operator / volunteer attendance.

8.4.2 Quality and secure care of animals

Theme	Consideration	Assessment
Clean, safe facility that provides appropriate animal welfare	Is the facility warm, dry and well ventilated with sufficient shade and sunlight?	Yes. Greenfield site – design to accommodate as required.
	Are site specific stressors limited?	Yes. Semi-remote location with very infrequent site access. Local activities typically limited to farming and WWTP operation.
Secure and capable animal handling	Are other animals able to be accommodated?	Yes. Sufficient land area to allow development of paddocks.
	Is the site secure from intruders and from escaping dogs?	Yes. Greenfield site – design to accommodate as required.

Are dog handling provisions adequate (incl. quarantine and dangerous dogs)?

Yes. Greenfield site – design to accommodate as required.

8.4.3 Well appointed, low maintenance and easy care.

Theme	Consideration	Assessment
Low maintenance and easy care	Is the interior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
	Is the exterior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete staff facilities	Are toilet and hand washing available?	Yes. Greenfield site – design to accommodate as required.
	Are service amenities available (break room, kitchenette etc)?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete support facilities	Are laundry, bedding drying, and dry storage available?	Yes. Greenfield site – design to accommodate as required.
	Is vehicle access available?	Yes. Greenfield site – design to accommodate as required.

8.4.4 Environmentally appropriate with low impact on neighbours.

Theme	Consideration	Assessment
Environmentally appropriate	Is the natural environment protected from adverse effects from the facility?	Yes. WW collected and pumped to WWTP. No local vulnerable receiving environments.
Low impact on neighbours	Will noise be acceptable to neighbours?	Yes. Adjacent land use farming and some dog noise would be normal. Some 500m to nearest dwelling.
	Is the visual impact likely acceptable to neighbours?	Yes. Whilst not screened the site is relatively remote and low profile.
	Are neighbours likely to accept the facility?	Yes. General rural nature of the surrounding land is reasonably consistent with the activity. Potential that accumulation of activities such as WWTP and pound in one area may draw criticism. This may not be the best use of this productive land.

8.4.5 Safe and low risk for staff, users and Council.

Theme	Consideration	Assessment
Safe working environment	Are site specific safety risks acceptably low?	Yes. Greenfield site – design to accommodate as required.
	Are staff safe from aggressive owners and theft?	Neutral. Site is somewhat remote with very limited opportunity for casual assistance from passers-by. However, the adjacent WWTP is routinely staffed (limited hours per day).
Low risk	Is the likelihood of successful legal challenge and liability low?	Yes. Use is reasonably consistent with surroundings.
	Is the likelihood of damage to Councils reputation low?	Yes. Animal welfare, site presentation, amenities and safety to high standard as greenfield development.

Is the option generally low risk??

Neutral. Somewhat remote location increases risk that volunteers may discontinue providing service. Consenting risks exist as while the activity is a reasonable fit, it is not a permitted activity. Greenfield construction carries design and construction risk. Cost escalation is more likely.

8.5 Site 6 – Regina Lane

Base information

Location	Regina Lane, Oamaru.
Description	Developed industrial land at dead-end (coast) of Regina Lane comprising the Regina lane WWPS (open wetwell).
Improvements assumed in evaluation	New purpose-built facility, site fencing, access track and landscaping.
Underlying zone	Business 3
Neighbouring zone(s)	Business 3 in immediate vicinity Rural General 100m to North, Residential 200m to West
Notes	DP Map 55. Designated site in vicinity: 9 Education Purposes (Waitaki Boys High)

8.5.1 Conveniently located, serviced and aesthetically pleasing

Theme	Consideration	Assessment
Aesthetically pleasing site	Is parking well accommodated?	Yes. Greenfield site – parking to suit.
	Is the site appealing to users and the public in general?	Neutral. Greenfield site – design / construction to high standard. However, proximity to open WW wetwell and general industrial nature of surrounding use may detract from site.
	Is the site well screened by landscaping and site positioning?	No. Greenfield site –exposed, open, flat land that will take many years to establish.
Adequate utility services	Is the site serviced for water, wastewater, power and within good cellular coverage?	Yes. Greenfield site – services to suit. Note: Current water, WW and power.
	Are internal amenities and services (water, lighting etc) good?	Yes. Greenfield site – amenities to suit.
Conveniently located site that supports cost effective operation	Is the site close and easy for operators to access?	Yes. 3km from corner CBD (Thames & Severn St)
	Does the site support efficient operation?	Yes. Site is conveniently located although may be vulnerable to coastal erosion impacts.

8.5.2 Quality and secure care of animals

Theme	Consideration	Assessment
Clean, safe facility that provides appropriate animal welfare	Is the facility warm, dry and well ventilated with sufficient shade and sunlight?	Neutral. Greenfield site – design to accommodate as required. However, the site is industrial and local area lacks open land, grass and the like limiting exercise area potential.
	Are site specific stressors limited?	No. Adjacent business use and railway line may create increased noise. Proximity to ocean may result in noise and odour issues (rotting sea-weed) that could cause stress.

Secure and capable animal handling	Are other animals able to be accommodated?	No. limited site size and location generally incompatible with animals.
	Is the site secure from intruders and from escaping dogs?	Yes. Greenfield site – design to accommodate as required.
	Are dog handling provisions adequate (incl. quarantine and dangerous dogs)?	Yes. Greenfield site – design to accommodate as required.

8.5.3 Well appointed, low maintenance and easy care.

Theme	Consideration	Assessment
Low maintenance and easy care	Is the interior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
	Is the exterior easy clean and low maintenance?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete staff facilities	Are toilet and hand washing available?	Yes. Greenfield site – design to accommodate as required.
	Are service amenities available (break room, kitchenette etc)?	Yes. Greenfield site – design to accommodate as required.
Suitable, complete support facilities	Are laundry, bedding drying, and dry storage available?	Yes. Greenfield site – design to accommodate as required.
	Is vehicle access available?	Yes. Greenfield site – design to accommodate as required.

8.5.4 Environmentally appropriate with low impact on neighbours.

Theme	Consideration	Assessment
Environmentally appropriate	Is the natural environment protected from adverse effects from the facility?	Yes. WW collected and conveyed to WWPS. No local vulnerable receiving environments.
Low impact on neighbours	Will noise be acceptable to neighbours?	No. High concentration of dwellings with nearest some 200m away.
	Is the visual impact likely acceptable to neighbours?	Yes. Whilst not screened the site is within an established business area and is likely to be no more detracting than other uses. Residents are unlikely to access the general area unless on business.
	Are neighbours likely to accept the facility?	No. While the general industrial nature of the surrounding land tends to set expectations, business hours are much more constrained than the pound. Proximity to multiple dwellings and school boarding increases the potential for complaint. This may not be the best use of business land.

8.5.5 Safe and low risk for staff, users and Council.

Theme	Consideration	Assessment
Safe working environment	Are site specific safety risks acceptably low?	Yes. Greenfield site – design to accommodate as required. Would need to consider WWPS risks but these are likely straight-forward to address.

Low risk	Are staff safe from aggressive owners and theft?	Yes. Reasonable likelihood of members of the public available in the vicinity to render assistance.
	Is the likelihood of successful legal challenge and liability low?	No. Large number of residences and school boarding in the vicinity increasing potential for objection.
	Is the likelihood of damage to Councils reputation low?	Neutral. Animal welfare, site presentation, amenities and safety to high standard as greenfield development, although proximity to residents and maximising use of land could draw criticism.
	Is the option generally low risk??	Neutral. Consenting risks exist as while the activity is a reasonable fit, it is not a permitted activity and the pool of potential detractors is large. Greenfield construction carries design and construction risk. Cost escalation is more likely.

9 Appendix C – Raw Scores and Weighted Scores

		Raw Scores in accordance with scoring guidance				
		Existing pound Chelmer St (as is condition)	Existing pound Chelmer St (upgraded)	Site 3 - Kakanui Closed Landfill	Site 4 - Orbell Rd	Site 6 - Regina Lane
Weighting	Value					
8%	Conveniently located, serviced and aesthetically pleasing	50	80	40	70	60
39%	Quality and secure care of the animals	50	90	100	100	100
6%	Well appointed, low maintenance and easy care	25	90	100	100	100
14%	Environmentally appropriate with low impact on neighbours	50	75	80	100	30
33%	Safe and low risk for staff, users and Council	25	90	80	80	40
		Weighted Scores				
	Conveniently located, serviced and aesthetically pleasing	4.2	6.7	3.3	5.8	5.0
	Quality and secure care of the animals	19.4	35.0	38.9	38.9	38.9
	Well appointed, low maintenance and easy care	1.4	5.0	5.6	5.6	5.6
	Environmentally appropriate with low impact on neighbours	6.9	10.4	11.1	13.9	4.2
	Safe and low risk for staff, users and Council	8.3	30.0	26.7	26.7	13.3
	Weighted score	40.3	87.1	85.6	90.8	66.9

10 Appendix D – Cost Estimates

	Rate	Existing pound Chelmer St (as is condition)	Existing pound Chelmer St (upgraded)	Site 3 - Kakanui Closed Landfill	Site 4 - Orbell Rd	Site 6 - Regina Lane
Upgrade Building	72413		72413			
New Building	88367			88367	88367	88367
New run	25000			25000	25000	25000
Quatantine	8000			8000	8000	8000
Site fencing	15000			15000	15000	15000
Site access track	5000			5000	5000	5000
WW collect & pump out	10000			10000	10000	
WW collect & gravity out	5000					5000
Water (restricted)	6000			6000	6000	
Water (extend within site)	2000					2000
Power (new mains extention)	20000			20000		
Power (new mains conn)	8000				8000	
Power (capital contrib)	3000			3000	3000	
Landscaping	5000			5000	5000	5000
Resource consenting (straight-forward)	5000			5000	5000	
Resource consenting (challenging)	20000					20000
		0	72413	190367	178367	173367
Eng & contingency	20%			38073	35673	34673
Total (incl. Eng & Cont)		\$ -	\$ 72,413	\$ 228,440	\$ 214,040	\$ 208,040
Existing Pound upgrade						
Day cost for 2 labour units at \$65/hr pp			1040			
	Labour days (2men)	Labour cost (2men)		Material cost	Total	
Plaster floor	1	1040		500	1540	
Close in & flash upper areas	0.75	780		1500	2280	
Remove blocks & fit vents	0.5	520		1000	1520	
Quarantine internal wall	1.5	1560		1500	3060	
Quarantine external door	0.5	520		1000	1520	
Pitch roof over kennels	2	2080		1000	3080	
Remove blocks & fit windows (2off)	2	2080		3000	5080	
Ablutions building - build	5	5200		12000	17200	
Ablutions building - elec	1	1040		1000	2040	
Ablutions building - plumb	2	2080		2000	4080	
Store shed mods & shelving	0.5	520		500	1020	
WW pump & piping, plumbing up	2	2080		5000	7080	
Power & lights	1	1040		500	1540	
Fencing		0		15000	15000	
Day charge for sundries, tools, utes				2000	2000	
Sub-total					68040	
Eng & conting				20%	13608	
Upgrade Total					81648	
Ablutions cost					23320	
Ablutions Eng & conting					4664	
Ablutions Total					27984	
WRRT share				33%	9234.72	
Pound refurb cost to Regulatory						72413.28

Clutha DC pound

Development of pro-rata cost basis

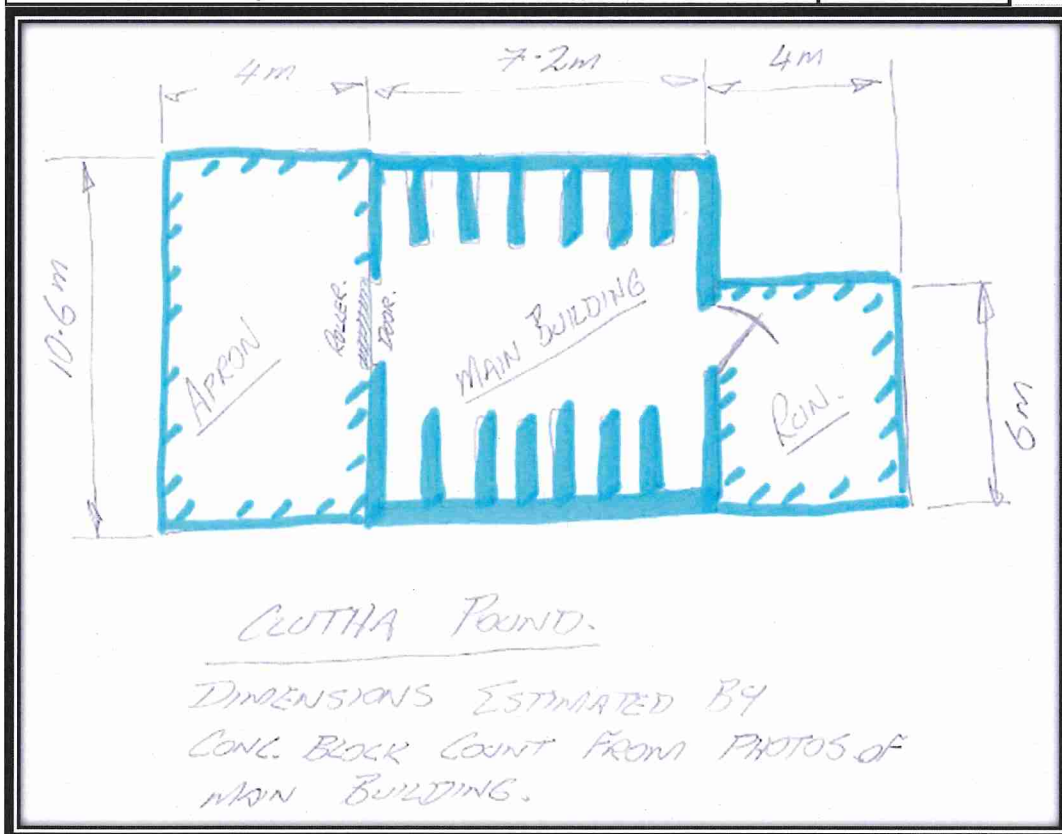
	Width (m)	depth (m)	Area (m2)
Main building	10.6	7.2	76.32
Apron	10.6	5	53
Total building area			129.32
Build cost			130000
\$/m2			1006 \$/m2
Additional work - Run	6	4	24
Run cost			25000
\$/m2			1042 \$/m2

Greenfields pound for WDC (using Clutha pound as pro-rata basis)

Aim for 5 inside kennels (minimum) & internal drop-off

Based on Clutha DC adopt a 7.2 x 7.2

	Width (m)	depth (m)	Area (m2)
Main building	7.2	7.2	51.84
Apron	7.2	5	36
Total building area			87.84
Build cost at \$1006/m2			88367
New run (assume equal to Clutha DC build rate)			25000



Waitaki District Council Report

From Assets Group Manager

Date 6 March 2018

Hampden Lincoln Street Improvements

Recommendation

That Council approves \$10,000 from the Waihemo Ward unsubsidised roading budget and \$10,000 from the Whitestone dividend be used to fund drainage improvement works outside the supermarket in Hampden.

Objective of the Decision

To allow agreed works to be funded so that contractors can be sought to complete the works before winter to meet customer expectations.

Summary

In December 2017, the Mayor and Chief Executive met with Mr John Dimelow from the Hampden Four Square to discuss drainage problems outside of the supermarket in Lincoln Street. As a result of the meeting, it was agreed that the drainage would be improved. This report seeks approval of \$20,000 funding to put towards a \$48,000 improvement project.

Summary of Decision Making Criteria

	No/Moderate/Key		No/Moderate/Key
Policy/Plan	No	Environmental Considerations	No
Legal	No	Cultural Considerations	No
Significance	No	Social Considerations	No
Financial Criteria	Key	Economic Considerations	Key
Community Views	No	Community Board Views	Key
Consultation	No	Publicity and Communication	No

Background

There is a network of private and public stormwater systems outside of the Four Square in Hampden. It appears that these systems are surcharging and causing damage to the seal in both vehicle entrances to the Four Square as well as other issues. The Mayor and Chief Executive met Mr Dimelow onsite to discuss the problem in more detail. It was agreed that Council would investigate and resolve the situation.

I have also met with Mr Dimelow and discussed the problems being experienced and worked with the Roding team for a fix. The cost of the immediate work is \$28,000, with an additional \$20,000 being approved by the Waihemo Community Board for kerb and channel installation once the other drainage works are completed. This will really tidy up the area and resolve stormwater concerns moving forward.

Some of the costs are able to be funded from the roading budget (\$8,000). However, the balance needs to be funded from elsewhere due to the nature of the work. It was originally proposed to use the Waihemo share of the \$80,000 put aside for additional roading projects. This was discussed at the Waihemo Community Board at its meeting on 19 February, but the Board did not want all of its \$20,000 used for this purpose.

The Board resolved to allocate \$20,000 from the Hampden Amenity rate to new kerb and channeling in Lincoln Street after the drainage works have been completed, subject to the Board being happy with the funding for the drainage works. That funding decision is a matter for Council to decide.

These works were agreed with Mr Dimelow in December 2017, and Council is striving for excellence in customer service. The approval of this funding would mean that the work could proceed and contractors found quickly to enable the works to be undertaken before winter.

The Community Board views on the funding source proposal will be sought prior to the Council meeting.

Summary of Options Considered

Option 1 – Council approve \$10,000 from the Whitestone Dividend and \$10,000 from the Waihemo share of the additional roading funding for the work (preferred option)

This option uses some of the money from the ward allocation of \$20,000 towards the work while the rest comes from Whitestone Dividend. This is a good cost sharing arrangement and leaves \$10,000 in the ward allocation for as yet unidentified purposes.

Option 2 – Council approve \$20,000 from the Whitestone Dividend

This option would allow the full \$20,000 roading allocation to be used for other purposes.

Option 3 – Council chooses another funding option

There may be other funding options preferred by Council.

Assessment of Preferred Option

Option 1 - \$10,000 from Dividend and \$10,000 from Waihemo Allocation

The \$20,000 allotments were intended for situations like this one, where works outside the scope of normal budgets were identified. The works were intended to be Councillor-driven and gave scope to deliver service outside the normal funded service level. In this case, the Waihemo Community Board has asked that the full allocation not be used for this one project.

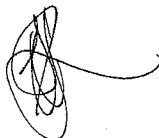
This leaves \$10,000 available should another similar project be identified later in the financial year.

Having considered the options summarised above, the following conclusions have been reached:

1. This work was agreed in December 2017 and funding approval is required so that contractors can be sourced to complete the work before winter. This will meet the expectation of Council's customer in this case.
2. The Waihemo Community Board has agreed to fund additional kerb and channelling works to the value of \$20,000 from the Hampden amenity rates, but has asked Council to look at alternative funding sources.
3. The \$20,000 unsubsidised allocation was put aside for projects such as this, at Councillor discretion.
4. A 50/50 split between Dividend and Ward budget is a compromise that meets both Councillor and Community Board expectations and would allow the works to proceed.

Conclusion

This work will improve the performance and look of Lincoln Street in Hampden and fits well with Council's goals.



Neil Jorgensen
Assets Group Manager

Attachments

Additional decision making considerations

Additional Decision Making Considerations

The following matters have been considered in making the decisions.

Outcomes

We enable opportunities for new and existing business

We provide and enable services and facilities so people want to move here and stay here.

We understand the diverse needs of the Community

Waitaki District Council Report

From Policy Manager

Date 6 March 2018

2018-28 Long Term Plan Proposal

Recommendations

That Council:

1. Notes that it is scheduled to approve consultation on the 2018-28 Long Term Plan at its 27 March 2018 meeting,
2. Notes that Council staff have implemented direction provided at the 27 February 2018 Councillor workshop about proposed projects and funding requirements for the 2018-28 Long Term Plan and that this is provided in Attachment 2.
3. Approves the information provided in Attachment 2 as the basis for Council staff to complete the 2018-28 Long Term Plan Consultation Document.
4. Notes that direction provided at the 27 February 2018 Councillor workshop on the following LTP components is being implemented and will be submitted for approval at the 27 March 2018 Council Meeting:
 - 30 Year Infrastructure Strategy and Financial Strategy
 - Planning Assumptions, Uncertainty and Risk
 - Māori Contribution to decision-making
 - Assessment of Water and Sanitary Services and Waste Management Plan
 - Funding and Financial Policies
 - Performance Framework, Measures and Targets.
5. Directs Council staff to complete the Consultation Document and underlying information for the 2018-28 Long Term Plan, for approval at the 27 March 2018 Council meeting
6. Notes that Council staff will work with Communications Portfolio Councillors to complete the Consultation Document for approval at the 27 March 2018 Council meeting.

Purpose of this report

To enable Council to provide final direction on the 2018-28 Long Term Plan Consultation Document (CD) and detailed supporting information, prior to approval for public consultation at its 27 March 2018 meeting.

Summary of decision-making considerations (Attachment 1)

The table below summarises key considerations associated with the recommendations in this report.

In fulfilling the recommendations of this report, the Council will be signalling the key matters on which it intends to publicly consult and the funding and financial impacts of those matters.

	No/Moderate/Key		No/Moderate/Key
Policy/Plan	Key	Environmental Considerations	Key
Legal	Key	Cultural Considerations	Key
Significance	Key	Social Considerations	Key
Financial Criteria	Key	Economic Considerations	Key
Community Views	No	Community Board Views	No
Consultation	No	Publicity and Communication	Key

Background

Part 6 and Schedule 10 of the Local Government Act 2002 (LGA02) require all councils to adopt a Long Term Plan every three years. The current Waitaki District Council 2015-25 Long Term Plan (LTP) must be replaced by 30 June 2018. The purpose of a long-term plan is to:

- (a) describe the activities of the local authority
- (b) describe the community outcomes of the local authority's district or region
- (c) provide integrated decision-making and coordination of the resources of the local authority
- (d) provide a long-term focus for the decisions and activities of the local authority
- (e) provide a basis for accountability of the local authority to the community.

To meet this purpose, the Council began the process of completing a 2018-28 Long Term Plan in early 2017. Over numerous workshops, Councillors, supported by staff, considered the current situation regarding services and funding, key issues and opportunities for the District and Council, new proposals, and financial and funding implications.

The following outlines the Council workshops and meetings and the nature of the discussions held at those meetings.

- Process initiated on 29 March 2017 – an opportunity to understand and shape the LTP process.
- Forming a strategic view (14 June 2017) – Councillors began consideration of the direction, priorities and activity for the next LTP. The Executive Team provided a slide presentation based on four key issues.
- Current funding and rating policies (12 July 2017) – the current funding and rating policies of Council were discussed and areas requiring further review and more information identified.
- Community engagement (16 August 2017) – discussion and direction on how Council could engage and consult with the community.
- Rating system (13 and 20 September 2017) – further consideration of rating for specific activities.
- Current Service and associated funding (27 September, 18 October, 1 and 15 November 2017) – Councillor consideration of services provided under the current 2015-25 Long Term Plan.
- New Proposals (6 and 13 December) – all new proposals were considered collectively, noting that many separate workshops and meetings had been held on individual proposals.
- 27 February 2018 – final direction to officers on proposals for public consultation.

Discussion

The 27 February 2018 Councillor workshop signalled that the LTP process has now entered the stage of providing final direction to Council staff to complete a proposal for public consultation. This takes the form of a Consultation Document (CD), which is programmed for approval at the 27 March 2018 Council meeting.

This report enables Councillors to formally direct Council staff on the proposals and funding requirements considered at that workshop. Attachment 2 provides the 'Proposed projects included in the draft 2018-28 financial forecasts', and the 'Projected rate revenues'. This information has been updated to reflect the direction provided at the 27 February workshop.

Initial Councillor feedback on the 'working draft CD' is being actioned, and from this point staff will work closely with the Communications Portfolio Councillors to refine the document prior to submission to Audit New Zealand on 16 March 2018. This step is critical as it enables the Council to commence consultation in accordance with the programmed timeline. Importantly, Audit New Zealand checks the accuracy of information provided in the CD, adding another level of confidence for elected members and the community. The Audit New Zealand report is provided in the CD.

Council staff will also work with the Communications Portfolio Councillors on refining the implementation of the Communication Plan that ensures consultation information is visible and accessible to the community.

At the 27 February 2018 workshop, Councillors also considered a range of detailed planning information that supports the CD and that is required as part of consultation. These components, as listed in recommendation 4, include the following:

- 30 Year Infrastructure Strategy and Financial Strategy
- Planning Assumptions, Uncertainty and Risk
- Māori Contribution to Decision-making
- Assessment of Water and Sanitary Services and Waste Management Plan
- Funding and Financial Policies
- Performance Framework, Measures and Targets.

Recommendation 5 of this report enables Council staff to complete this planning information for Council approval at the 27 March 2018 meeting. Importantly, this information will be circulated to Councillors following an Audit New Zealand review, and prior to the 22 March Council meeting agenda deadline. This will assist Councillors and staff to refine specific aspects of this information prior to submission for Council approval, and as discussed at the 27 February workshop.

Next Steps

Council officers will implement the directives from this 6 March Council meeting and complete all legal requirements to enable the approval of the CD and supporting information at the 27 March 2018 Council meeting. The steps at that meeting will include:

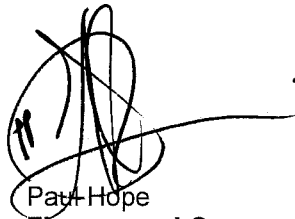
- Approving the Funding and Financial Policies
- Approving all other detailed and required planning information
- Approving the CD
- Receiving the Audit New Zealand Report for inclusion in the CD
- Approving the commencement of the public consultation process.

Leading into the 27 March approval process, Audit New Zealand will complete its audit of the process and key deliverables. Council staff do not expect any serious compliance issues.

Public consultation is programmed to begin on Thursday 29 March and end on Monday 30 April 2018.



Mike Roesler
Policy Manager



Pat Hope
Finance and Corporate Development Group Manager

Attachments

- Attachment 1: Additional decision-making considerations
Attachment 2: Projected Rate Revenues; and
Proposals included in the draft 2018-28 Financial Forecasts

Attachment 1: Decision Making Considerations

The following matters have been considered in making the decisions.

Outcomes (S.14 LGA02: Economic, Social, Cultural, Environmental)

In determining significant matters to include in the Consultation Document (CD), Council has taken into consideration the importance of all the proposals against the four pillars of sustainable development.

Policy and Plan Considerations

This report assists the Council in its decision-making regarding the plan, policy and strategy requirements associated with the LTP process and related LGA02 requirements.

Community Views

Additional community views are not being sought at this stage.

Community Board Views

Community Board views are not being sought at this stage. Community Board chairs attended the 27 February 2018 Councillor workshop to consider and contribute as appropriate to key matters addressed in this report.

Financial Considerations

The Funding and Financial impacts of the draft Financial Forecasts are included.

Legal Considerations

This report assists the Council to comply with decision-making requirements under the LGA02 to adopt an LTP and related policy and strategy.

Publicity and Communication Considerations

A media release will be provided in support of this report, as it signals Council's intentions on proposals to consult with the community and the funding and financial impacts.

Attachment 2: Projected Rate Revenues

Projected rate revenues, and percentage increase on the previous year

Year	Projected Rates income \$000	Change %
<i>2017-18 Annual Plan</i>	\$30,076	1.19%
2018-19 LTP Year 1	\$31,215	3.79%
2019-20 LTP Year 2	\$32,403	3.81%
2020-21 LTP Year 3	\$34,024	5.00% *
2021-22 LTP Year 4	\$34,637	1.80%
2022-23 LTP Year 5	\$35,557	2.66%
2023-24 LTP Year 6	\$36,432	2.46%
2024-25 LTP Year 7	\$37,691	3.45%
2025-26 LTP Year 8	\$38,612	2.45%
2026-27 LTP Year 9	\$38,853	0.62% #
2027-28 LTP Year 10	\$39,533	1.75%

Overall, rates increase 31.44% over the life of the LTP

* Year 3 affected by:

Roading minor improvements – increased rate impact	\$224k (0.69%)
Increased recreation contract impact	\$150k (0.46%)
Cultural facilities operating costs/loan servicing impact	\$287k (0.88%)

Year 9 - Full repayment of the Oamaru Water Treatment Plant loan occurs in Year 8 of the LTP, resulting in a saving of over \$600k after reverting to full funding of depreciation, and leading to a significantly reduced level of increase, in the 2026-27 year.

Indicative samples of individual properties

Year	Residential Oamaru CV \$250,000	Residential Waihemo CV \$230,000	Commercial Oamaru CV \$4,350,000	Agricultural Awamoko CV \$2,360,000	Agricultural Ahuriri CV \$7,200,000
<i>2017-18 Annual Plan</i>	2,239.72	2,190.86	33,724.15	6,298.16	14,881.10
2018-19 LTP Year 1	2,341.56	2,229.69	32,112.60	6,425.94	15,768.05
2019-20 LTP Year 2	2,414.11	2,301.03	33,080.30	6,724.60	16,603.65
2020-21 LTP Year 3	2,535.12	2,382.46	35,791.90	7,051.86	17,357.65
2021-22 LTP Year 4	2,596.27	2,432.51	36,355.60	7,098.12	17,362.60
2022-23 LTP Year 5	2,681.31	2,483.46	37,380.45	7,218.68	17,598.25
2023-24 LTP Year 6	2,761.07	2,543.90	37,930.55	7,285.46	17,705.70
2024-25 LTP Year 7	2,860.79	2,638.96	38,448.45	7,520.22	18,153.95
2025-26 LTP Year 8	2,932.01	2,703.19	39,484.45	7,705.46	18,579.40
2026-27 LTP Year 9	2,894.89	2,755.53	40,088.45	7,985.70	19,321.75
2027-28 LTP Year 10	2,943.97	2,801.66	40,323.35	8,150.08	19,688.15

Increase over ten years	31.44%	27.88%	19.57%	29.40%	32.30%
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Attachment 2 (continued):

Proposals included in the 2018-28 Long Term Plan draft financial forecasts

				Sources of funding identified						Rate Impact (allows for inflation, includes depreciation etc) \$'000											
				General Reserve & Dividend	Special Reserve	Separate Reserve	Depreciation Reserve	Internal loan	External funding	Rates	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Year 4 2021-22	Year 5 2022-23	Year 6 2023-24	Year 7 2024-25	Year 8 2025-26	Year 9 2026-27	Year 10 2027-28	
Department / Ref	Project	Proposal	LTP Year																		
Property																					
203	Renewals Community Housing	1,913,980	1 - 10				(1,913,980)				-	-	-	-	-	-	-	-	-	-	
205	Renewals Operational property	4,902,330	1 - 10				(4,902,330)				-	-	-	-	-	-	-	-	-	-	
206	Renewals Headquarters Building	223,600	1 - 10				(223,600)				-	-	-	-	-	-	-	-	-	-	
207	Renewals Oamaru Airport	734,660	1 - 10				(734,660)				-	-	-	-	-	-	-	-	-	-	
208	Renewals Commercial General	681,510	1 - 10				(681,510)				-	-	-	-	-	-	-	-	-	-	
209	Renewals Commercial Ahuriri	275,940	1 - 10				(275,940)				-	-	-	-	-	-	-	-	-	-	
210	Renewals Commercial Waihemo	84,490	1 - 10				(84,490)				-	-	-	-	-	-	-	-	-	-	
211	Renewals Prop Commercial Oamaru	519,550	1 - 10				(519,550)				-	-	-	-	-	-	-	-	-	-	
212	Renewals Oamaru Drill Hall	389,760	1 - 10				(389,760)				-	-	-	-	-	-	-	-	-	-	
213	Renewals Harbour endowment	134,460	1 - 10				(134,460)				-	-	-	-	-	-	-	-	-	-	
214	Renewals Harbour non-endowment	325,110	1 - 10				(325,110)				-	-	-	-	-	-	-	-	-	-	
19001	Council HQ roof & clock tower	250,000	2				(250,000)			-	-	-	-	-	-	-	-	-	-	-	
19002, 19011	Oamaru Airport infrastructure upgrades	525,000	3					(525,000)		-	-	-	No rate impact								
19003, 19008	Oamaru Harbour commercial & safety	1,110,000	1,3,5,7,9			(100,000)		(1,010,000)		-	100	102	104	106	108	111	113	115	118	120	
19004	Drill Hall water tightness	100,000	5				(100,000)			-	-	-	-	-	-	-	-	-	-	-	
19005	Oamaru Airport runway reseal	1,020,000	3					(1,020,000)		-	-	-	No rate impact								
19006	Scotts Brewery roof	150,000	2				(150,000)			-	-	-	-	-	-	-	-	-	-	-	
19007	Council buildings health & safety	45,000	1				(45,000)			-	-	-	-	-	-	-	-	-	-	-	
19009	Itchen Street shops water tightening	50,000	3				(50,000)			-	-	-	-	-	-	-	-	-	-	-	
Planning																					
19012	District Plan review	1,600,000	1 - 6	(200,000)				(1,400,000)		-	120	121	121	121	121	121	121	121	121	121	
19013	Biodiversity monitoring	100,000	1 - 10						(100,000)		10	10	10	11	11	11	11	12	12	12	
19015	Heritage advisor	361,900	1 - 5						(361,900)		72	74	75	76	77	-	-	-	-	-	
19016	Contestable Biodiversity fund	40,000	1 - 4						(40,000)		10	10	10	10	-	-	-	-	-	-	
19017	Oamaru World Heritage status project	250,000	1 - 5					(250,000)		-	-	4	9	15	22	31	32	34	36	37	
19018	e-plan delivery & annual licence	220,000	1 - 10						(220,000)		22	22	23	23	24	24	25	25	26	26	
Regulatory																					
281	Earthquake-prone buildings recording/management	35,000	1 - 7						(35,000)		5	5	5	5	5	6	6	6	6	6	
283	Earthquake-prone buildings strengthening	500,000	1 - 10						(500,000)		50	51	52	53	54	55	57	58	59	60	
19019	General by-law implementation and education	30,000	1 - 3						(30,000)		10	10	10	-	-	-	-	-	-	-	
19020	Regulatory staff resourcing	517,000	1 - 10						(517,000)		52	53	53	54	55	56	57	58	59	60	
Roading																					
190	Renewals Pavement rehabilitation	14,000,000	1 - 10		(560,000)		(5,740,000)		(7,700,000)		-	-	-	-	-	-	-	-	-	-	
191	Renewals Unsealed metalling	6,520,000	1 - 10		(260,800)		(2,673,200)		(3,586,000)		-	-	-	-	-	-	-	-	-	-	
192	Renewals Sealing	16,250,000	1 - 10		(650,000)		(6,662,500)		(8,937,500)		-	-	-	-	-	-	-	-	-	-	
193	Renewals Bridge & Culvert	3,400,000	1 - 10		(136,000)		(1,394,000)		(1,870,000)		-	-	-	-	-	-	-	-	-	-	
193-A	Renewal Kakanui bridge	7,150,000	1 - 3		(298,680)		(1,579,965)	(1,164,505)	(4,106,850)		-	-	-	93	93	93	93	93	93	93	
194	Renewals Drainage	4,789,710	1 - 10		(191,588)		(1,963,781)		(2,634,341)		-	-	-	-	-	-	-	-	-	-	
195	Renewals Signposts	750,000	1 - 10		(30,000)		(307,500)		(412,500)		-	-	-	-	-	-	-	-	-	-	
196	Renewals Streetlighting	1,000,000	1 - 10		(40,000)		(410,000)		(550,000)		-	-	-	-	-	-	-	-	-	-	
197	Renewals NZTA Engineering	106,000	1 - 10		(4,240)		(43,460)		(58,300)		-	-	-	-	-	-	-	-	-	-	
199	Renewals Footpaths	4,300,000	1 - 10				(4,300,000)				-	-	-	-	-	-	-	-	-	-	
200	Renewals Carparks	400,000	1 - 10				(400,000)				-	-	-	-	-	-	-	-	-	-	
309	River training - ongoing costs	200,000	1 - 10						(110,000)	(90,000)	9	9	9	10	10	10	10	10	11	11	
313	Lower Thames Street feasibility	30,000	1	(30,000)							-	-	-	-	-	-	-	-	-	-	
19021	Bushy Beach carpark	30,000	2						(15,000)	(15,000)	-	15	-	-	-	-	-	-	-	-	
19022	Test Street stormwater	65,000	1			(29,250)			(35,750)		-	-	-	-	-	-	-	-	-	-	
19023	Improvements - widen sealed rural roads	8,330,000	1 - 10		(132,000)	(100,000)			(4,581,500)	(3,516,500)	132	289	417	375	383	393	402	412	422	433	
19023	Improvements - more gravel on rural roads	3,000,000	1 - 10	(75,000)	(144,000)				(1,650,000)	(1,131,000)	62	93	134	121	123	126	129	133	136	139	
19023	Improvements - smooth urban and rural roads	3,012,000	1 - 10	(75,000)	(298,000)				(1,656,600)	(982,400)	72	84	181	163	168	171	175	179	184	188	
19023	Improvements - retaining walls	300,000	1 - 2		(12,000)				(165,000)	(123,000)	82	42	-	-	-	-	-	-	-	-	
19024	Aggregate supplies	230,000	1 - 10						(230,000)		-	-	-	-	-	-	-	-	-	-	
19025	Dust mitigation	45,000	1 - 4		(1,800)				(24,750)	(18,450)	5	5	5	5	-	-	-	-	-	-	
19026	Stormwater regulation	250,000	1 - 10		(10,000)				(137,500)	(102,500)	-	-	-	-	-	-	-	-	-	-	
19027	Township streetscapes (2)	40,000	1			(40,000)					-	5	5	5	5	6	6	6	6	6	
19027-A	Streetscaping Omarama	30,000	1			(30,000)					-	3	3	3	3	3	3	3	3	3	
CYCLEWAYS																					
19023	Urban cycleways - NZTA funded ex 19023	550,000	1 - 3		(22,000)				(302,500)	(225,500)	21	102	103	-	-	-	-	-	-	-	
19033/40	Great rides & Coastal cycleway feasibility	1,400,000	1 - 10	(725,000)					(675,000)		-	10	10	11	11	11	11	12	12	12	

Proposals included in the 2018-28 Long Term Plan draft financial forecasts

		Proposal	LTP Year	Sources of funding identified						Rate Impact (allows for inflation, includes depreciation etc) \$000									
Department / Ref	Project			General Reserve & Dividend	Special Reserve	Separate Reserve	Depreciation Reserve	Internal loan	External funding	Rates	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Year 4 2021-22	Year 5 2022-23	Year 6 2023-24	Year 7 2024-25	Year 8 2025-26	Year 9 2026-27
Recreation																			
165	Aquatic Centre renewals	450,000	1 - 10				(450,000)			-	-	-	-	-	-	-	-	-	-
166	Playground renewals & improvements	315,000	1 - 10				(315,000)			-	-	-	-	-	-	-	-	-	-
167	Sportsfields renewals & improvements	315,000	1 - 10		(315,000)					-	-	-	-	-	-	-	-	-	-
168	Gardens renewals & improvements	262,500	1 - 10				(262,500)			-	-	-	-	-	-	-	-	-	-
169	Ahuriri reserves Amenity	180,000	1 - 10		(39,600)				(140,400)	14	14	14	14	14	14	14	14	14	14
170	Corriedale reserves Amenity	70,000	1 - 10		(30,100)				(39,900)	4	4	4	4	4	4	4	4	4	4
173	Oamaru reserves Amenity	100,000	1 - 10		(100,000)				-	-	-	-	-	-	-	-	-	-	-
174	Waihemo reserves Amenity	120,000	1 - 10		(39,600)				(80,400)	8	8	8	8	8	8	8	8	8	8
175	New Playground capital	315,000	1 - 10		(315,000)				-	-	-	-	-	-	-	-	-	-	-
176	Amenity Duntroon	15,000	1 - 10						(15,000)	1	2	1	2	1	2	1	2	1	2
177	Amenity Hampden	100,000	1 - 10						(100,000)	10	10	10	10	10	10	10	10	10	10
178	Amenity Herbert	15,000	1 - 10						(15,000)	2	1	2	1	2	1	2	1	2	1
179	Amenity Kakanui	50,000	1 - 10						(50,000)	5	5	5	5	5	5	5	5	5	5
180	Amenity Kurow	176,000	1 - 10						(176,000)	17	18	18	18	18	18	18	18	18	18
181	Amenity Maheno	15,000	1 - 10						(15,000)	1	2	1	2	1	2	1	2	1	2
182	Amenity Moeraki	50,000	1 - 10						(50,000)	5	5	5	5	5	5	5	5	5	5
183	Amenity Oamaru	500,000	1 - 10						(500,000)	50	50	50	50	50	50	50	50	50	50
184	Amenity Ohau	30,000	1 - 10						(30,000)	3	3	3	3	3	3	3	3	3	3
185	Amenity Omarama	110,000	1 - 10						(110,000)	11	11	11	11	11	11	11	11	11	11
186	Amenity Oematata	199,230	1 - 10						(199,230)	20	20	20	20	20	20	20	20	20	20
187	Amenity Palmerston	200,000	1 - 10						(200,000)	20	20	20	20	20	20	20	20	20	20
188	Amenity Shag Point	15,000	1 - 10						(15,000)	2	1	2	1	2	1	2	1	2	1
189	Amenity Weston	160,000	1 - 10						(160,000)	16	16	16	16	16	16	16	16	16	16
202	Camping Ground renewals	280,000	1 - 10				(280,000)		-	-	-	-	-	-	-	-	-	-	-
19028	Parks maintenance contract projected increase	1,200,000	3 - 10						(1,200,000)	-	-	150	153	156	159	163	166	170	174
19029	Aquatic Centre treatment replacement	250,000	6				(250,000)		-	-	10	10	10	10	10	10	-	-	-
19031	Oamaru Gardens playground	150,000	2		(60,000)		(90,000)		-	-	-	-	-	-	-	-	-	-	-
19032	Street tree remedial works	60,000	1 - 3			(60,000)			-	-	-	-	-	-	-	-	-	-	-
19034	Otematata river management	25,000	2				(12,500)		(12,500)	-	13	-	-	-	-	-	-	-	-
19035	Aquatic Centre operating software	50,000	2				(50,000)		-	-	-	6	6	6	6	6	6	6	6
19036	Indoor recreation centre	14,000,000	5 - 6					(7,000,000)	(7,000,000)	-	4	9	15	22	142	691	852	890	924
19038	Cemetery register	40,000	1					(40,000)		-	3	3	3	3	4	4	4	4	4
19039	Cape Wanbrow track	80,000	3					(80,000)		-	-	-	7	7	7	7	8	8	8
19041	Toilet/infrastructure upgrades	3,900,000	1 - 10				(1,525,000)	(1,625,000)	(750,000)	-	20	64	161	217	252	261	314	331	342
Library																			
217 - 219	Renewals book, e-book & sundry purchases	1,142,000	1 - 10	-	(80,000)	-	(1,062,000)	-	-	-	-	-	-	-	-	-	-	-	-
19042	Library feasibility study	40,000	3	-	-	-	-	-	(40,000)	-	-	42	-	-	-	-	-	-	-
Gallery																			
222	Gallery accessions	50,000	1 - 10						(50,000)	5	5	5	5	5	5	6	6	6	6
19043	On-line access to collections	64,800	1 - 10						(64,800)	18	5	5	5	6	6	6	6	6	6
19044	Cultural facilities development (updated)	6,000,000	1 - 2				(400,000)	(1,500,000)	(4,100,000)	-	28	38	325	331	338	344	352	358	374
Opera House																			
220	Renewals Opera House	50,000	1 - 10				(50,000)			-	-	-	-	-	-	-	-	-	-
19045	Dome restoration	200,000	3 - 5				(120,000)		(80,000)	-	-	-	-	-	-	-	-	-	-
19046	Sound system	48,000	1				(48,000)			-	-	-	-	-	-	-	-	-	-
GIS/IT																			
216	IT Network renewals	920,000	1 - 10				(920,000)			-	-	-	-	-	-	-	-	-	-
221	IT Network improvement	350,000	1 - 10						(350,000)	35	35	35	35	35	35	35	35	35	35
276	Council phone system upgrade - hosting charges	660,000	1 - 10						(660,000)	66	67	68	70	71	73	74	76	78	79
277	Fibre network installation to remote sites	175,000	2				(175,000)			-	-	30	31	31	32	33	34	35	35
278	Offsite backups	75,000	1	(75,000)						-	-	10	10	11	11	11	12	12	12
19047 + 19049-19058	Programmed system & business improvements	372,360	1 - 4				(42,000)	(265,360)		-	22	91	23	24	26	26	28	28	29
19048	Aerial imagery - 3 yearly cycle	60,000	2 - 8				(60,000)			-	-	-	-	-	-	-	-	-	-

Proposals included in the 2018-28 Long Term Plan draft financial forecasts

				Sources of funding identified						Rate Impact (allows for inflation, includes depreciation etc) \$000										
				General Reserve & Dividend	Special Reserve	Separate Reserve	Depreciation Reserve	Internal loan	External funding	Rates	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Year 4 2021-22	Year 5 2022-23	Year 6 2023-24	Year 7 2024-25	Year 8 2025-26	Year 9 2026-27	Year 10 2027-28
Department / Ref	Project	Proposal	LTP Year																	
3 Waters																				
240	Renewals Water rural supplies	750,000	1 - 10				(750,000)			-	-	-	-	-	-	-	-	-	-	-
242	Oamaru WTP air compressor	120,000	7				(120,000)			-	-	-	-	-	-	-	-	-	-	-
244	Oamaru WTP filters	1,007,000	7,8				(1,007,000)			-	-	-	-	-	-	-	-	-	-	-
262	Oamaru Wastewater overflow mitigation now 2018/19	1,000,000	1,2				(1,000,000)			-	12	13	25	25	25	25	25	25	25	25
264	Oamaru Wastewater capacity upgrade	500,000	4		(500,000)					-	-	-	-	15	15	15	15	15	15	15
265	Omarama WWTP overflow mitigation	30,000	1				(30,000)			-	1	1	1	1	1	1	1	1	1	1
266	Omarama WWTP improvements	125,000	1				(125,000)			-	5	5	5	5	5	5	5	5	5	5
268	Palmerston WWTP overflow mitigation	100,000	4				(100,000)			-	-	-	-	3	3	3	3	3	3	3
269	Moeraki Geotechnical	120,000	1,3,7,10				(120,000)			-	-	-	-	-	-	-	-	-	-	-
270	Oamaru Wastewater mains & equipment	4,300,000	1 - 10				(4,300,000)			-	-	10	20	30	40	40	40	40	40	40
274	CCTV inspections	1,000,000	1 - 10				(1,000,000)			-	-	-	-	-	-	-	-	-	-	-
275	Oamaru Breakwater maintenance	1,000,000	1,3,5,7,9				(1,000,000)			-	-	-	-	-	-	-	-	-	-	-
19061	Hampden landfill relocation	850,000	4					(850,000)		-	-	-	-	65	95	95	97	97	99	99
19062	Tokarahi water storage	120,000	2				(120,000)			-	-	-	-	-	-	-	-	-	-	-
19063	Bushy Creek rural upgrade	90,000	3				(90,000)			-	-	-	2	2	2	2	2	2	2	2
19064	Stoneburn rural upgrade	230,000	3				(230,000)			-	-	-	6	6	6	6	6	6	6	6
19065	Lower Waitaki - extra bore	150,000	6				(150,000)			-	-	-	-	-	-	4	4	4	4	4
19066	Oamaru - additional sump	100,000	1		(25,000)		(75,000)			-	-	1	1	1	1	1	1	1	1	1
19067	Oamaru - planned capacity upgrades	610,000	9 - 10		(100,000)		(510,000)			-	-	2	2	2	2	2	2	2	2	2
19073	Waihemo WTP mains	500,000	1 - 10		(150,000)		(350,000)			-	-	-	-	-	-	-	-	-	-	-
19094	Sludge disposal Kurow	90,000	8				(90,000)			-	-	-	-	-	-	-	-	-	-	-
19096	Sludge disposal Palmerston	200,000	2				(200,000)			-	-	-	-	-	-	-	-	-	-	-
19099	WWTP improvements Palmerston	200,000	2				(200,000)			-	-	-	5	5	5	5	5	5	5	5
19100	Oamaru Stormwater capacity reinstatement	2,000,000	1 - 10				(2,000,000)			-	-	-	-	-	-	-	-	-	-	-
19104	Dunroon wastewater	400,000	2 - 3		(100,000)			(300,000)		-	-	3	10	16	16	17	17	17	18	18
19105	Moeraki WWTP overflow mitigation	50,000	2				(50,000)			-	-	-	-	-	-	-	-	-	-	-
19106	Tokarahi water raising main	310,000	2				(310,000)			-	-	-	-	-	-	-	-	-	-	-
19107	Otematata water filters	250,000	1				(250,000)			-	-	-	-	-	-	-	-	-	-	-
19108	Oamaru water extra reservoir	2,500,000	5		(500,000)			(2,000,000)		-	-	-	-	50	121	124	125	129	131	
19109	Oamaru water disinfection	100,000	1				(100,000)			-	-	-	-	-	-	-	-	-	-	-
19110	Oamaru - Moeraki connecting pipe	500,000	3		(150,000)		(350,000)			-	-	-	-	-	-	-	-	-	-	-
Corporate																				
215	Renewals Motor Vehicles (assume \$200k pa)	2,000,000	1 - 10				(1,250,000)		(750,000)	-	-	-	-	-	-	-	-	-	-	-
284	Economic Development	200,000	1 - 10							(200,000)	20	20	21	21	21	22	22	23	24	25
19059	Improving quality of external communication	100,000	1 - 10							(100,000)	10	10	10	10	11	11	11	11	12	12
19060	LTP engagement & communications	30,000	3, 6, 9							(30,000)	-	-	10	-	-	11	-	-	12	-
19101	UNESCO Global Geopark (updated per Fergus)	75,000	1 - 10	(30,000)						(45,000)	18	3	3	3	19	3	3	3	21	3
19102	Queen Vic 200 celebration	50,000	1, 2	(30,000)					(20,000)	-	-	-	-	-	-	-	-	-	-	-
19103	Big Data analysis	400,000	1 - 10							(400,000)	40	40	40	40	40	40	40	40	40	40
		149,428,890		(1,240,000)	(5,295,408)	(359,250)	(58,243,796)	(19,029,865)	(52,139,091)	(13,121,480)	1,281	1,639	2,544	2,550	2,762	2,955	3,550	3,796	3,933	3,989